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Sacramento Steps Forward

Cindy Cavanaugh
Director of Homeless Initiatives
County of Sacramento

Emily Halcon
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City of Sacramento
Please hold questions and comments until the end of the presentation.

Thank you.
State Grants

2018/19 California State Budget (Senate Bill 850)

- $553 million in new funding
- One-time Block Grants
- Three funding formulas and three grant applications

Homeless Emergency Aid Program (HEAP)

- City of Sacramento $5.6 million
- Continuum of Care $12.7 million

California Emergency Solutions and Housing Program (CESH)

- Continuum of Care $1.6 million
Shelter Crisis Declaration (HEAP)

Required to be adopted by local jurisdiction(s) to:

- Receiving or administering funding
- Making capital expenditures
- Using Rental Subsidies for housing placement

* Skin in the game
HEAP Eligible Uses

- **Services:** Street outreach, health and safety education, criminal justice diversion programs, prevention services, navigation services, and operating support for short-term or comprehensive homeless services.

- **Rental assistance or subsidies:** Rental Assistance, Flexible Housing Subsidy Funds for Local Programs, Operating Support for Short Term, Emergency Housing Interventions, Housing vouchers, rapid re-housing programs, and eviction prevention strategies.

- **Capital improvements:** Emergency shelter, transitional housing, drop-in centers, permanent supportive housing, small/tiny houses, and improvements to current structures that serve homeless individuals and families.
100% of funds must be expended by June 30, 2021. Unexpended funds must be returned. 50% of funds must be contractually obligated by Jan. 1, 2020.
CESH Eligible Uses

- System support for Coordinated Entry System, Homeless Management Information System, and homeless planning activity.

- Develop or update Coordinated Entry System or Homeless Management Information Systems

- Develop a plan addressing actions to be taken within the CoC service area if no such plan exists.

- Rental assistance and other housing supports

- 15 year capitalized operating reserves

- Operating support for Navigation centers, street outreach, shelter diversion
CESH
System Change

Requires funding be used in line with Housing First principles and development of Coordinated Entry System. Goals and performance tracked in Homeless Management Information System. Provides funding for planning and coordination.
Other Funding (HCD)

- **Long Term Interventions**
  - Veteran Housing and Homelessness Prevention Program - $550 million ($300M left)
  - Multifamily Housing Program - Supportive Housing - $58 million
  - No Place Like Home - $2 billion
  - Housing for Healthy California Program - $57 million

- **Short Term Interventions**
  - 2009 Homeless Prevention and Rapid Re-Housing Program - $44 million
  - California Emergency Solutions Grant Program - $35 million
  - Emergency Solutions Grant Program 2018 - $11 million
Purpose

Designate Sacramento Steps Forward as Administrative Entity (HEAP/CESH)
Endorse concept proposal for consideration by Cities/County and Submission
One Program  
Three Approvals  
Multiple Partners

- Continuum of Care
- County Board of Supervisors
- Sacramento City Council

*Pending governing body approvals, other cities may join by the time of award.
The state requires a collaborative process with stakeholder input and alignment between the Continuum of Care and local jurisdictions on a very short timeframe. They have verbally acknowledged that it is a messy process but one they feel is important to facilitate collaboration.
We cannot be all things to all people.

There are a lot of ideas of how to use the money but we are most likely to be successful if we focus it in a few key areas that expand sheltering, increase pathways out of homelessness and make key improvements to our continuum of care system.
Input Process

- Aug. 8: CoC Meeting, Initial CoC briefing and Input Session
- Aug. 10: Youth Provider Input Session
- Aug. 23: Public Input Session (details at SacramentoStepsForward.org)
- Aug. 29: CoC Informal input session on HEAP & CESH
- Sept. 6: CoC Workshop - HEAP & CESH
- Sept. 12: CoC Designation of Administrative Entity and Concept Recommendation
- Sept./October: Sacramento County Board of Supervisors Approval
- Sept./October: Sacramento City Council Approval

*Does not include individual stakeholder conversations
Program Feedback

Shelter (more)
Shelter staff
Gap funding for housing projects
First Step Communities Campus
Sanctioned tent city
Expand scattered site housing model
Move in assistance
Rental subsidies
Landlord incentives & mitigation fund
Post-Housing case management
Crisis fund
Planning

Fund a higher level of care for PSH
Legal support
Re-Entry from Institutions
Support with life documents
Fund care givers
Subsidize Sutterview Car-Share program
Needle Collection Stations & Harm Reduction Services and Naloxone.
CoC Strategy
Outreach/Navigator Management & Training
Bathrooms, Showers, Water Fountains
Respite Care Beds
Program Feedback

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Population Served Feedback

- Unsheltered
- Criminal Justice population
- Single Women without Children
- Seniors
- Transitional Age Youth
- Single men
- Families
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Thank you
What are we solving for?
According to the 2017 Point-in-Time count there are 2,052 people who are experiencing homelessness and living unsheltered on any given night.
In 2017, 7,370 people were served by the homeless service providers for the first time or returned to services after a period of time away.
3,897 newly housed

In 2017, 2,061 people were housed in homeless service programs and 1,836 were housed outside of homeless service programs.
Concept
Version 3
Program Focus

- Expand shelter capacity
- Create a flexible housing pool
- Expand and align case management
- Eliminate and/or mitigate legal barriers to housing
- Improve long term success through system change
Expand Shelter

Expand Emergency Shelters especially for highly vulnerable populations, including:

- Stand up and operate at least one additional triage shelter, for 200+ people in City of Sacramento;

- Increase capacity in existing individual shelters through either case management services and/or funding operations for new capacity;

- Increase youth respite capacity at the new drop-in center and implement a host home program;

- Increase family shelter capacity through existing contracted providers; and

- Stand up additional scattered site shelter beds in leased homes using County model.
Flexible Housing Program

- Creates new housing opportunities for unsheltered clients working with Street Case Management teams and in shelters who agree to reduce barriers and open access.

- Uses County of Sacramento’s Flexible Supportive Re-Housing Program infrastructure and will be administered by Department of Human Assistance
  - Flexible rent subsidies up to 24 months
  - “Whatever it takes” case management
  - Landlord and housing support services
  - Crisis intervention for housed HEAP participants

- **Limited-term, individualized support services**
  - At selected shelters to increase housing rate and make more beds available
  - For outreach/in-reach services, including Adult Protective Services, Jail Diversion, youth programs
Mitigate Legal barriers to Housing and Employment

- Criminal Justice Diversion Program
  - Provides opportunity to connect homeless people accused of crimes to services by working with the court to avoid the employment and housing barriers created by convictions.
  - Prop 47 did not include funding for such services. AB 109 funding is directed to probation and is restricted to felons.
  - Specifically cited in statute as an example

- Expungement Clinic
  - Overcoming shelter and employment barriers caused by criminal convictions
  - Expunge records when possible
  - Reduce current felony convictions to misdemeanors
  - 60-80 expungement requests a month
System Development

- Improve coordinated entry system (CES)
  - Progressive Engagement and Dynamic Prioritization
  - Expand and optimize CES connections with the homeless system. Expand CES to emergency shelter, e.g., bed reservation system
  - Fully develop transparent written policies and procedures
  - Standardize CES reporting, accountability, and evaluation. Align with HMIS.

- Develop Community Standards for sheltering, navigation, and re-housing

- Staff System Managers Collaborative

- Continue Strategic Planning
***PRELIMINARY ESTIMATES***
Funding -- $19.9 million

- Flexible Housing Pool: $8.6 million
- Existing Shelter Extension/Expansion: $2.1 million
- New Scattered Site Shelter: 1.6 million
- New Shelter Activities: $5.6 million
- System Development: $1 million
- Administration: $1 million
- Shelter: 47%
- Flexible Housing Pool: 43%
- System Development: 5%
- Administration: 5%

- Extension/Expansion: 11%
- Scattered Site: 8%
- New Shelter Activities: 28%
Today

- Vote to designate Sacramento Steps Forward as the Administrative Entity for the California Emergency Solutions and Housing program (CESH).

- Vote to designate Sacramento Steps Forward as the Administrative Entity for the Homeless Emergency Aid Program (HEAP).

- Endorse concept proposal for submission (CESH) and consideration (HEAP) by the County of Sacramento, City of Sacramento, and other cities.
Next Steps

- Continuum of Care Advisory Board
  - Submit CESH application
  - Report back on HEAP application
  - Launch implementation and form collaborative workgroup

- Sacramento County Board of Supervisors (September/October)

- Sacramento City Council (September/October)
Questions, Comments, & Action